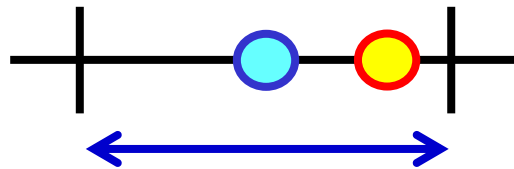


Continuous Improvement Toolkit

Confidence Intervals



Managing Risk

PDPC
FMEA RAID Logs
Fault Tree Analysis
Risk Assessment*
Traffic Light Assessment

Deciding & Selecting

Pros and Cons
Break-even Analysis
Force Field Analysis
Decision Tree
QFD
Kano Analysis
Critical-to Tree
Cause & Effect Matrix
Pugh Matrix
Voting
TPN Analysis
Prioritization Matrix
Paired Comparison

Planning & Project Management*

Importance-Urgency Mapping
RACI Matrix
Stakeholders Analysis
PEST
PERT/CPM
Activity Diagram
Roadmaps
Project Charter
Gantt Chart
PDCA
Control Planning
Gap Analysis
Hoshin Kanri
Kaizen
How-How Diagram
Tree Diagram**
Standard work

Lean Measures
OEE
MSA
RTY

KPIs
Descriptive Statistics

Confidence Intervals

Understanding Cause & Effect

Capability Indices
Cost of Quality
Reliability Analysis
Graphical Analysis
Run Charts
Control Charts
Sampling
Focus groups
Interviews
Brainstorming
Analogy
SCAMPER***
Nominal Group Technique
Mind Mapping*
Affinity Diagram
Attribute Analysis
Lateral Thinking
Visioning

Pareto Analysis
Simulation
TPM
Mistake Proofing
Pull Systems
JIT
Ergonomics
Work Balancing
Automation
Bottleneck Analysis
Visual Management
Flow
Value Analysis
5S
Wastes Analysis
SMED
Time Value Map
Process Redesign

Identifying & Implementing Solutions***

Understanding Performance

Benchmarking
Photography
Measles Charts
Data Collection
Critical Incident Technique
Observations

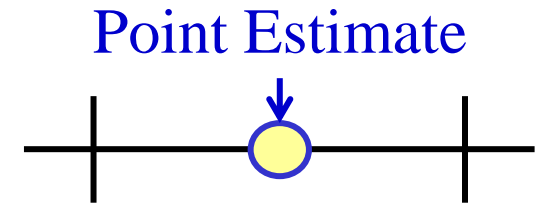
5 Whys
Chi-Square Test
Fishbone Diagram
TRIZ***
Relations Mapping*
Flowcharting
Service Blueprints

Visual Management
5S
SMED
Time Value Map
Process Redesign
SIPOC
Flow Process Chart
Process Mapping

Designing & Analyzing Processes

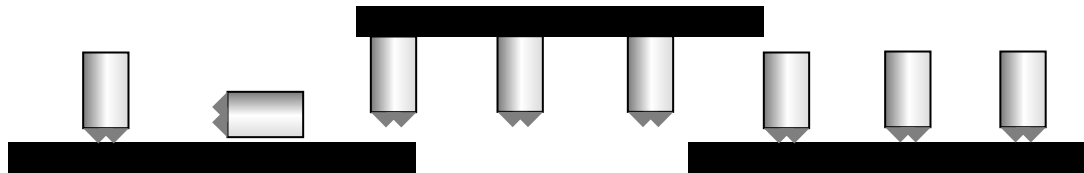
- Confidence Intervals

- ❑ A **point estimate** is a simple value that approximates the true value of a population parameter.
- ❑ **Examples:** Sample mean and standard deviation.
- ❑ The sample mean is a point estimate for the population mean.
- ❑ The sample standard deviation is a point estimate for the true population standard deviation.
- ❑ It is highly unlikely that the sample mean and standard deviation are exactly the same as the true population parameters.



- Confidence Intervals

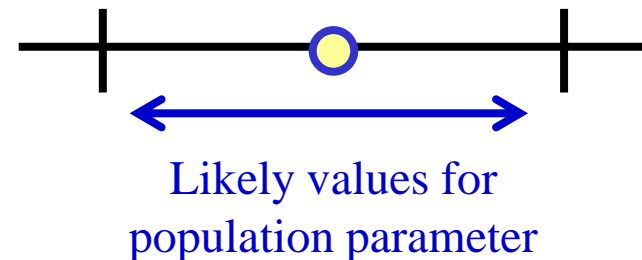
- ❑ To get a better sense of the true population values, we can use **Confidence Intervals**.
- ❑ **Example:**
 - We have a magnet trap to avoid fallen cans during the process.
 - How confident are we that no fallen cans will cross the trap?



Can we be 100 % confident about our results?

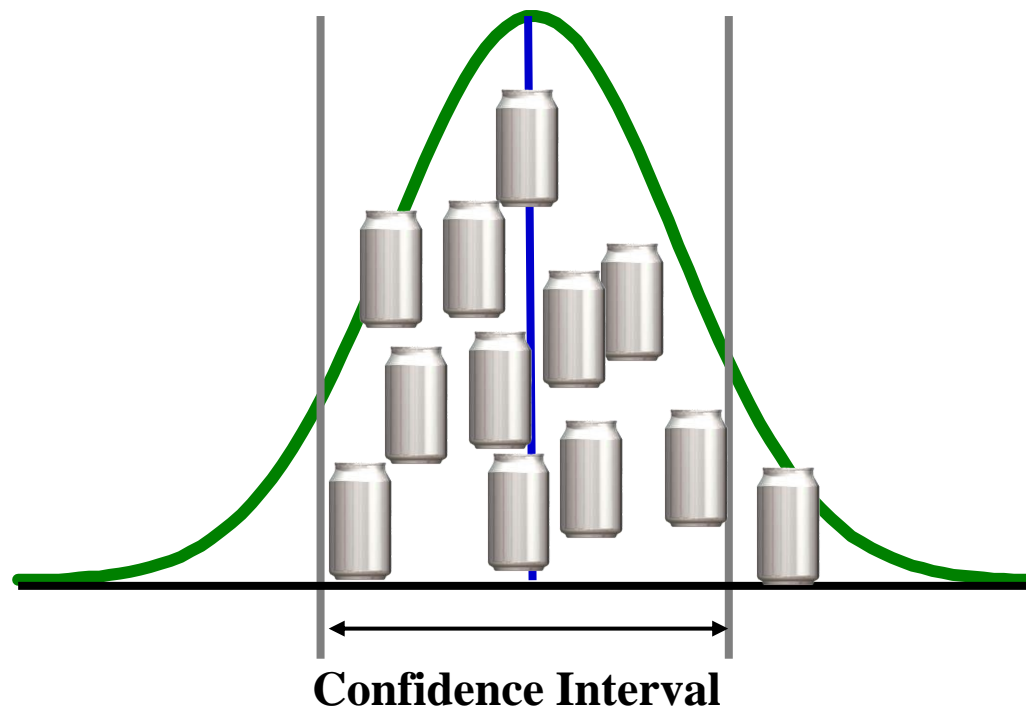
- Confidence Intervals

- ❑ In our processes we need to know how confident we are with the results coming from our samples.
- ❑ **A confidence interval** is a **range of likely values** for a population parameter.
- ❑ Using confidence intervals, we can say that it is likely that the population parameter is somewhere within the range.
- ❑ It is how sure we are that the confidence interval contains the actual population parameter value.



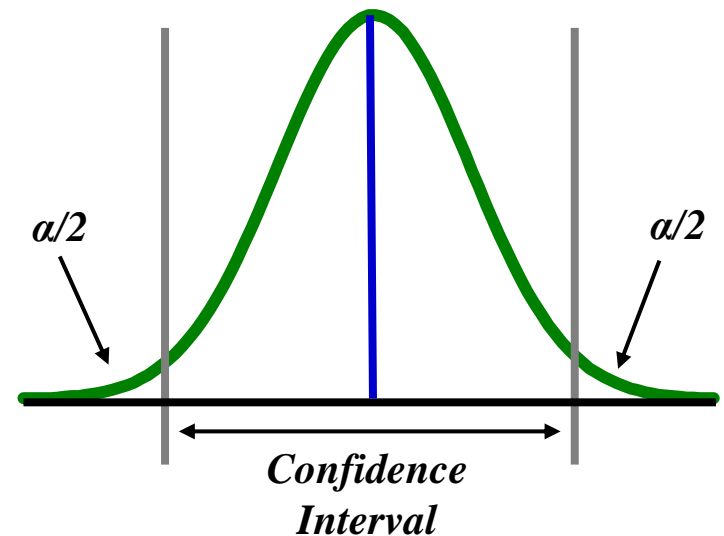
- Confidence Intervals

- Confidence Intervals will help us to know whether our sample is a good representation of the whole population.



- Confidence Intervals

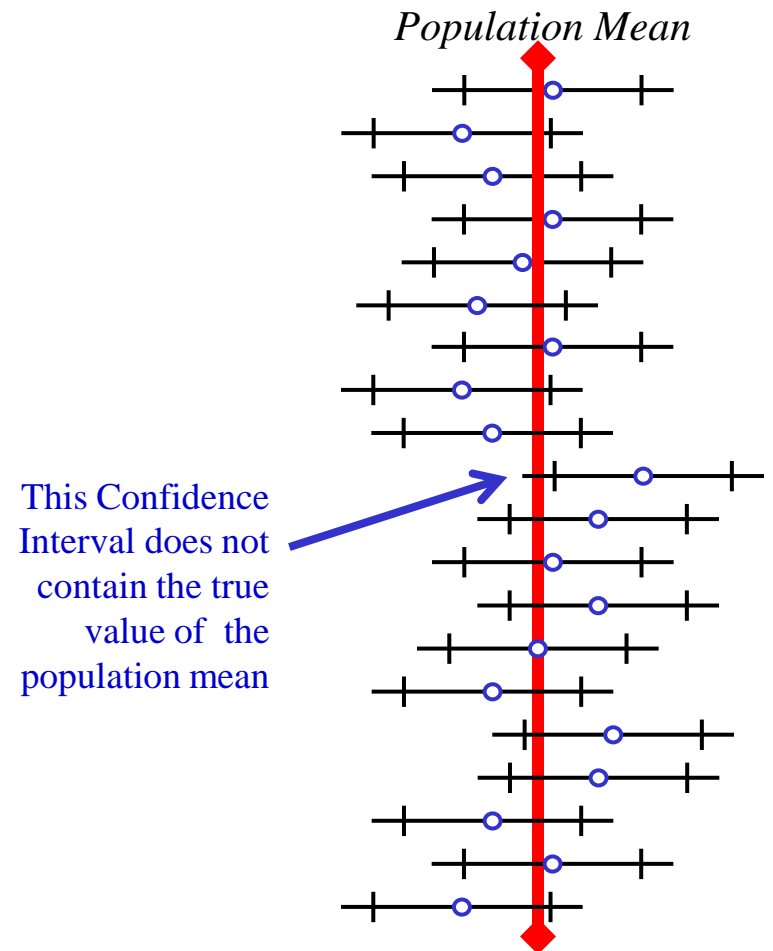
- ❑ The most common confidence level is 95%.
- ❑ Other common confidence levels: 90% & 99%.
- ❑ The higher the confidence level, the wider the confidence interval.
- ❑ The higher the **process variation** the bigger the Confidence Interval.
- ❑ As **sample size** decreases the Confidence Interval gets bigger to cope with the fact that less data has been collected.



- Confidence Intervals

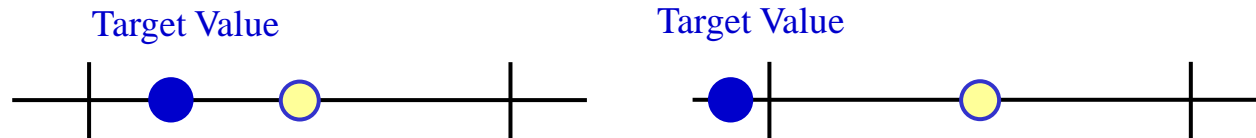
Example:

- Suppose we calculate confidence intervals based on 20 different samples.
- On average, the population mean will be contained within 19 out of 20 intervals if we use 95% confidence level.



- Confidence Intervals

- Confidence intervals could be used also to examine differences between the population mean and a target value.



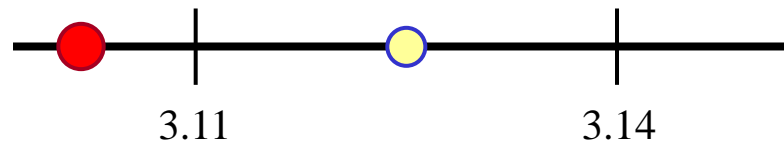
- If the target value is not contained in the interval, the population mean is significantly different from the target value.
- It could be used also to investigate if the product/process is as good as other products/processes in the market (a standard value).

- Confidence Intervals

□ Question:

Do we have evidence that the population mean is different from the industry standard?

Standard = 3.10



□ Answer:

Yes, the confidence interval shows that the range of likely values for the population mean does not include the industry standard of 3.10.

- Confidence Intervals

Mathematical Equation for a Confidence Interval:

$$\text{Confidence Interval} = \text{Sample average} \pm 't' \left(\frac{\text{Sample Sigma}}{\sqrt{n}} \right)$$

- The sample average and the sample Sigma are the best estimate at this point.
- The value of 't' is taken from a statistical table similar to the Z-table.
- n is the sample size.

df	0.95	0.99
2	4.303	9.925
3	3.182	5.841
4	2.776	4.604
5	2.571	4.032
8	2.306	3.355
10	2.228	3.169
20	2.086	2.845
50	2.009	2.678
100	1.984	2.626

- Confidence Intervals

Further Information:

- ❑ Confidence Intervals are used to provide a range within which the true process statistic is likely to be.
- ❑ **They allow us to answer questions like:**
 - How confident that the collected sample is a good representation of the population.
 - Is there is a chance that the process is producing an average thickness of 43.5mm.
 - Do the random selected 2000 surveyed voters provide a precise prediction of the actual result of the election (Confidence intervals for proportions).