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# Continuous Improvement Toolkit

## **Control Planning**

**Managing Risk**

PDPC  
FMEA RAID Logs  
Fault Tree Analysis  
Risk Assessment\*  
Traffic Light Assessment

**Deciding & Selecting**

Pros and Cons  
Break-even Analysis  
Force Field Analysis  
Decision Tree  
QFD  
Kano Analysis  
Critical-to Tree  
Pugh Matrix  
Matrix Diagram  
TPN Analysis  
Voting  
SWOT  
Prioritization Matrix  
Paired Comparison

**Planning & Project Management\***

Importance-Urgency Mapping  
RACI Matrix  
Stakeholders Analysis  
PEST  
PERT/CPM  
Activity Diagram  
Roadmaps  
Project Charter  
Gantt Chart  
PDCA  
**Control Planning**  
Gap Analysis  
Hoshin Kanri  
Kaizen  
How-How Diagram  
Tree Diagram\*\*  
Standard work

**Understanding Performance**

Lean Measures  
KPIs  
OEE  
Capability Indices  
MSA  
RTY  
Descriptive Statistics  
Cost of Quality  
Probability Distributions  
ANOVA  
Reliability Analysis  
Graphical Analysis  
Hypothesis Testing  
Run Charts  
Control Charts

Cause & Effect Matrix  
Pareto Analysis  
Confidence Intervals  
ANOVA  
Hypothesis Testing  
Scatter Plot  
Correlation  
5 Whys  
Chi-Square Test  
Fishbone Diagram  
TRIZ\*\*\*

**Understanding Cause & Effect**

Design of Experiments  
Regression  
Multi-Vari Charts  
Relations Mapping\*  
Bottleneck Analysis

**Identifying & Implementing Solutions\*\*\***

Mistake Proofing  
Pull Systems  
JIT  
Ergonomics  
Work Balancing  
Automation  
Visual Management  
Flow  
Value Analysis  
5S  
Wastes Analysis  
SMED

**Understanding Performance**

Benchmarking  
Sampling  
Focus groups  
Interviews  
Brainstorming  
Analogy  
SCAMPER\*\*\*  
Photography  
Check Sheets  
Nominal Group Technique  
Mind Mapping\*  
Measles Charts  
Surveys  
Affinity Diagram  
Attribute Analysis  
Data  
Critical Incident Technique  
Lateral Thinking  
Visioning  
Collection  
Observations

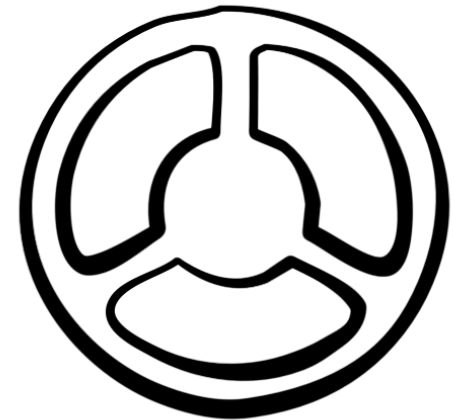
**Creating Ideas\*\***

**Designing & Analyzing Processes**

Time Value Map  
Process Redesign  
IDEF0  
Value Stream Mapping  
SIPOC  
Flow Process Chart  
Process Mapping  
Flowcharting  
Service Blueprints

## - Control Planning

- ❑ A single document that includes the actions, schedules and responsibilities that are needed to control the variables at their optimal settings.
- ❑ Assures that the improvements established will not deteriorate once the improved process is returned to the process owners.
- ❑ Provides monitoring and control methods to control process or product characteristics.
- ❑ Helps to ensure capability and stability over time.



# - Control Planning

It summarizes the measurement details such as:

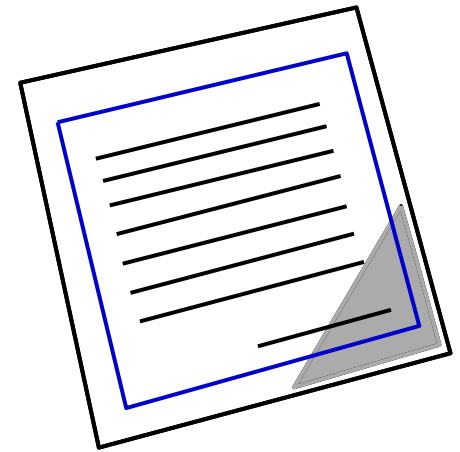
- ❑ The **inputs** to be controlled
- ❑ The **outputs** to be monitored.
- ❑ Actions, schedules and responsibilities.
- ❑ The **controls** to be implemented such as:
  - Reaction / response plan.
  - What, where , when, how, etc.
  - Audits.
  - Mistake proofing.



## - Control Planning

**It could also summarize other tools measures such as:**

- ❑ Voice of the customer and the specifications.
- ❑ Process mapping variables.
- ❑ Cause and effect variables.
- ❑ Process capability measures (Cpk, etc.).
- ❑ R&R measures.
- ❑ Sampling information.



## - Control Planning

### **The Control Plan is Updated As:**

- ❑ On a regular basis.
- ❑ The design changes.
- ❑ The process changes.
- ❑ The measurement systems changes.
- ❑ The control methodologies are improved.



# - Control Planning

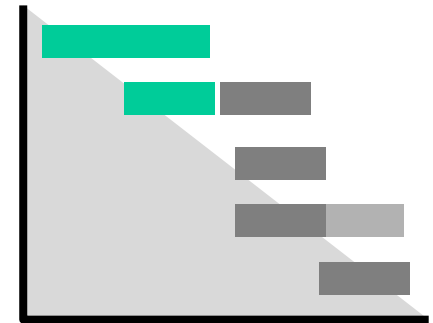
## Control Plan

<b>Project (Number/Name):</b>												<b>Prepared by:</b>			
<b>Process/Product:</b>												<b>Revision:</b>			
<b>Leader:</b>												<b>Date:</b>			
	<b>Measures</b>		<b>Specifications</b>			<b>Capability</b>			<b>Measurement</b>			<b>Reaction plan</b>			
<b>Process Step</b>	<b>KPIV Inputs</b>	<b>KPOV Output</b>	<b>Target</b>	<b>LSL</b>	<b>USL</b>	<b>Cpk</b>	<b>Sample Size</b>	<b>Date</b>	<b>Method / Freq.</b>	<b>R&amp;R</b>	<b>Value recorded</b>	<b>Who</b>	<b>When</b>	<b>Where</b>	<b>Reaction</b>

# - Control Planning

## Reaction Plan:

- ❑ An **action plan** specified by a control plan, FMEA, etc.
- ❑ It provides details of actions to be taken when a process no longer be in control.
- ❑ Initiated when nonconforming product or process instability is identified.
- ❑ Having a reaction plan will help maintaining performance levels and prevent backsliding.
- ❑ It could be within the control plan or can be in another document.





# - Control Planning

## **Further Information:**

- ❑ Control plans may apply to an individual part or product or to a family of similar items produced using the same process.
- ❑ They provide a mechanisms to minimize product and process variations.
- ❑ The quality of the controls is critical. If the controls fail, all the work put into the project may be wasted.
- ❑ When an out of specification result is recorded, the reaction plan may detail how to ensure:
  - No defects will reach the customer (containment).
  - How to fix the process (adjustment).