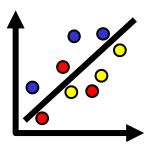
# Continuous Improvement Toolkit

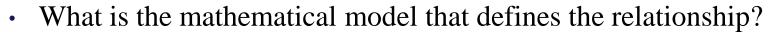
**Regression** (Introduction)



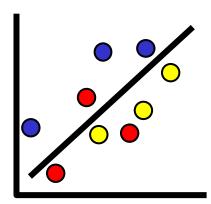
Managing **Deciding & Selecting Planning & Project Management\* Pros and Cons PDPC** Risk Importance-Urgency Mapping RACI Matrix Stakeholders Analysis Break-even Analysis **RAID Logs FMEA** Cost -Benefit Analysis **PEST** PERT/CPM **Activity Diagram** Force Field Analysis Fault Tree Analysis **SWOT** Voting Project Charter Roadmaps **Pugh Matrix Gantt Chart** Risk Assessment\* Decision Tree **TPN Analysis PDCA Control Planning** Matrix Diagram Gap Analysis **OFD** Traffic Light Assessment Kaizen **Prioritization Matrix** Hoshin Kanri Kano Analysis How-How Diagram **KPIs** Lean Measures Paired Comparison Tree Diagram\*\* Critical-to Tree Standard work **Identifying &** Capability Indices **OEE** Pareto Analysis Cause & Effect Matrix Simulation TPM**Implementing** RTY Descriptive Statistics **MSA** Confidence Intervals Understanding Mistake Proofing Solutions\*\*\* Cost of Quality **Cause & Effect** Probability Distributions ANOVA Pull Systems JIT **Ergonomics Design of Experiments** Reliability Analysis Graphical Analysis Hypothesis Testing Work Balancing Automation Regression Bottleneck Analysis Visual Management Scatter Plot Correlation **Understanding Run Charts** Multi-Vari Charts Flow Performance 5 Whys Chi-Square Test 5S **Control Charts** Value Analysis Relations Mapping\* Benchmarking Fishbone Diagram **SMED** Wastes Analysis Sampling **TRIZ**\*\*\* Process Redesign Brainstorming Focus groups Time Value Map **Interviews** Analogy SCAMPER\*\*\* IDEF0 Nominal Group Technique SIPOC Photography Mind Mapping\* Value Stream Mapping **Check Sheets** Attribute Analysis Flow Process Chart Process Mapping Affinity Diagram **Measles Charts** Surveys Visioning **Flowcharting** Service Blueprints Lateral Thinking **Data** Critical Incident Technique Collection **Creating Ideas\*\* Designing & Analyzing Processes Observations** 

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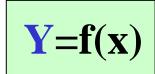
- **Regression** (& Correlation) is used when we have data inputs and we wish to explore if there is a relationship between the inputs and the output.
  - What is the strength of the relationship?
  - Does the output increase or decrease as we increase the input value?



- □ Given multiple inputs, we can determine which inputs have the biggest impact on the output.
- □ Once we have a model (regression equation) we can **predict** what the output will be if we set our input(s) at specific values.



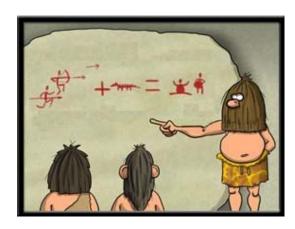
□ Regression is a statistical forecasting model that is concerned with describing and evaluating the relationship between variables.



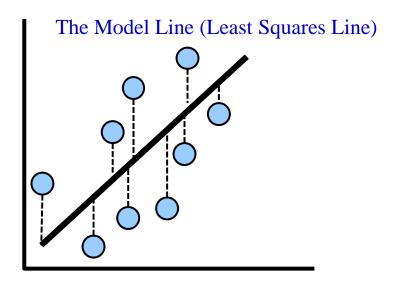
- □ It is the process of developing a mathematical **model** that represents the data.
- □ It provides an equation or model to describe the relationship between two (or more) variables.
- □ This regression equation can be used to predict future events.

### **Two Types:**

- **□** Simple Regression:
  - We have only one explanatory variable.
  - The regression process can fit several shapes of line:
    - Linear.
    - · Quadratic.
    - · Cubic.
- **□** Multiple Regression:
  - We may be interested in tow or more explanatory variables.



- □ It mathematically defines the relationship between the **explanatory** variable (X) and the **response** variable (Y).
- □ The regression process creates a line that best resembles the relationship between the process input and output.
- ☐ The best line is found by ensuring the errors between the data points and the line are minimized.

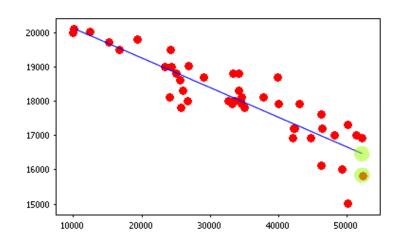


□ All straight lines can be expressed as:

$$\mathbf{Y} = \mathbf{\beta}_0 + \mathbf{\beta}_1 \mathbf{x}$$

- $\mathbf{Y} \rightarrow$  The response variable.
- $X \rightarrow$  The explanatory variable.
- $\beta 0 \rightarrow$  The intercept (The value of Y when x=0).
- $\beta 1 \rightarrow$  The slope (The impact of the explanatory variable on the response variable).

- ☐ The distances between the points and the regression line are called residuals.
- ☐ They represent the portion of the response that is not explained by the regression equation.

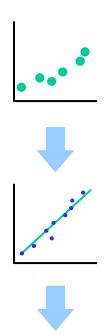


□ Residuals (which are also referred as errors) must be encountered in the regression equation:

$$\mathbf{Y} = \mathbf{\beta}_0 + \mathbf{\beta}_1 \mathbf{x} + \mathbf{\varepsilon}$$

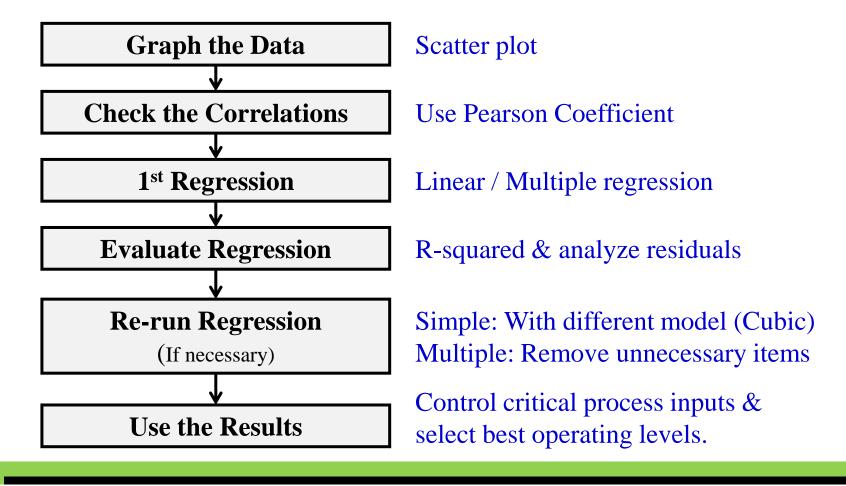
### **Approach:**

- Collect random data.
- Create a scatter plot to check the relationship between the variables.
- Use correlation to quantify the strength and direction of the relationship.
- □ Use regression to develop an equation to describe the relationship.

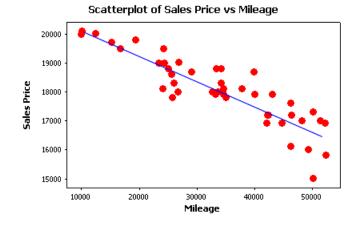


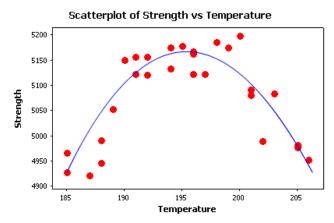
$$Y=f(x)$$

#### The Process:



- With a linear relationship, we can use correlation and regression to evaluate the data.
- □ Sometimes the pattern is nonlinear.
- We need to use other advanced tools to evaluate the data.
- □ Such analysis tools are beyond the scope of this training.





### **Example:**

□ Suppose that we conduct an experiment to examine the relationship between the vehicles sales price and the mileage.



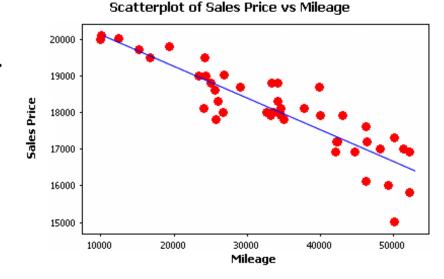
- □ After we collected random data, we want to know how car mileage influence sales price.
- Which is the explanatory variable?

The mileage is the explanatory variable and sales price is the response variable.

Mileage	Sales Price
9980	19999
35000	17799
26870	19009
42100	16899
34200	18799
25056	18799
34212	17999
43070	17899
12431	20019
46221	16099
29000	18699
10007	<b>√</b> -4cood

### **Example:**

- We can see from the scatter plot that the variables are related.
- □ The Correlation between the variables is moderate to high negative (r = -0.79).
- □ As mileage increases, sales price of the car decreases.
- Using a statistical analysis, we can determine the regression model:



Sales Price = 21.015 - 0.0874 x Mileage +  $\varepsilon$ 

### **Example:**

Sales Price = 
$$21,015 - 0.0874$$
 x Mileage +  $\varepsilon$ 

■ Use the regression equation above to predict what is the price of a vehicle when the mileage equals to 20,000?

□ **Answer:** It will sell for about \$19,267.



### **Example:**

- We will use **R-Sq** to measure how much variability in the response is explained by the explanatory variable.
- □ As the points get closer to the regression line, R-Sq increases.

```
Regression Analysis: Sales Price versus Mileage
The regression equation is
Sales Price = 21015 - 0.0874 Mileage
Predictor
               Coef
                      SE Coef
Constant
            21014.6
                        246.3
                                85.31
          -0.087354 0.006860 -12.73 0.000
Mileage
S = 537.537
             R-Sq = 79.0 R-Sq(adj) = 78.6
Analysis of Variance
Source
                         SS
Regression
                1 46855610
                             46855610 162.16 0.000
Residual Error 43 12424661
                               288946
Total
               44 59280271
```

- □ The moderately high R-Sq value indicates that mileage greatly affect the sales price.
- □ However, other factors such as the condition of the car or its color may also influence the sales price.

#### The R2 Value:

$$R^2 = 1 - \frac{\sum e_i^2}{\sum (y_i - \overline{y})^2}$$

$$0 \le R^2 \le 1$$

- $\square$  R2 > 0.9
- $\Box$  0.7 < R2 < 0.9
- $\square$  R2 < 0.7

Model can be used with full confidence.

Model can be used carefully.

Do not use the model.

### **Other Examples:**

- □ The relationship between the height and the width of the man.
- □ The relation of the number of years of education someone has and that person's income.
- ☐ The relationship between the downtime of a machine and its cost of maintenance.







#### What About Attribute Data?

#### Response (Y)

		Variable	Attribute
Explanatory	Variable	Regression	Logistic Regression
(Xs)	Attribute	ANOVA	Contingency Table

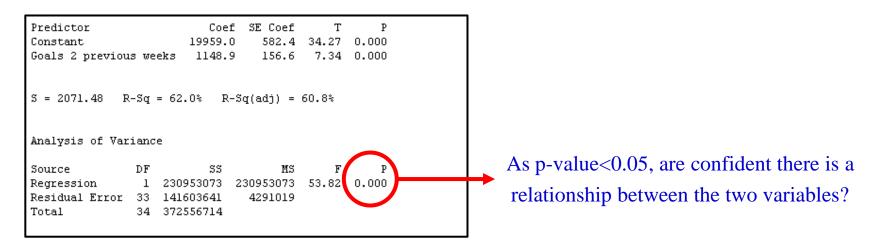
#### **Examples:**

- Regression (Hardness of an alloy vs. its temperature).
- □ ANOVA (Shooting distance and ball material).
- □ Logistic reg. (% of discolored welds vs. current in welding process).
- □ Contingency Table (Process yield vs. Tool type).

#### **Furthers Considerations:**

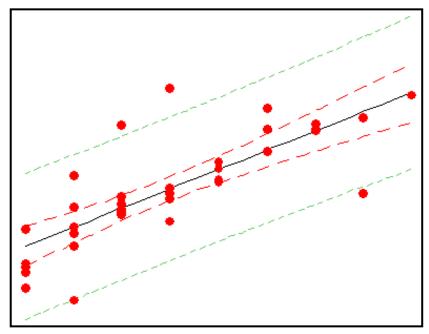
- □ The Null and Alternative hypotheses must be clearly stated before the data is examined (or even collected).
- □ This hypotheses tests whether X can be considered a meaningful predictor of Y.

### The Null Hypothesis → There is no relationship between X & Y.



### **Furthers Considerations:**

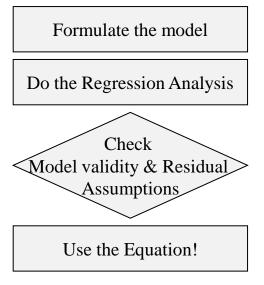
□ Prediction and confidence intervals.



	Regression
<b> </b> — —	95% CI
	95% PI
S	2071.48
R-Sq	62.0%
R-Sq(ac	lj) 60.8%

#### **Further Information:**

- □ For our regression model to be valid, we must be sure that the residuals can be explained by random error in the process.
- □ We must test the following assumptions:
  - The errors are random (each error is independent of each other error).
  - The errors are normally distributed with mean zero.
  - The errors variance does not change for different levels of x.



#### **Further Information:**

- □ Always perform a MSA before you do a regression because the measurement error will affect your R-Sq and the quality of your model.
- You should not use the model beyond the bounds of the data used to create it.
- In reality, the result of a process is rarely relationship with one input variable but instead more complex results of several factors.
- Forecasts must always be constantly compared with actual outcomes, and the effectiveness of the forecast reviewed.
- Only do the regression if it adds value.