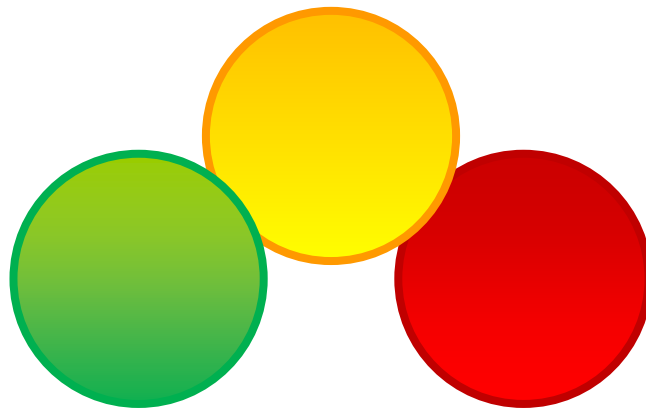


Continuous Improvement Toolkit

Traffic Light Assessment



Managing Risk

PDPC
FMEA RAID Logs
Fault Tree Analysis
Risk Assessment*

Deciding & Selecting

Pros and Cons
Break-even Analysis
Force Field Analysis
Decision Tree
QFD
Kano Analysis
Critical-to Tree
Cause and Effect Matrix
Confidence Intervals
Probability Distributions
Graphical Analysis
Run Charts
Control Charts
Sampling
Brainstorming
Nominal Group Technique
Affinity Diagram
Attribute Analysis
Lateral Thinking
Visioning

Planning & Project Management*

Importance-Urgency Mapping
Cost Benefit Analysis
Pugh Matrix
SWOT
TPN Analysis
Prioritization Matrix
Paired Comparison
Pareto Analysis
ANOVA
Hypothesis Testing
Scatter Plot
Correlation
5 Whys
Chi-Square Test
Fishbone Diagram
TRIZ***
SCAMPER***
Mind Mapping*
Flowcharting

Traffic Light Assessment

Lean Measures
OEE
MSA
RTY
Descriptive Statistics
Cost of Quality
Reliability Analysis

Understanding Performance

Benchmarking
Focus groups
Photography
Measles Charts
Data Collection
Critical Incident Technique
Observations

Understanding Cause & Effect

Simulation
Mistake Proofing
Design of Experiments
Regression
Multi-vari Charts
Relationship Mapping*
TRIZ***

Identifying & Implementing Solutions***

Standard work
TPM
Pull Systems
JIT
Ergonomics
Work Balancing
Automation
Bottleneck Analysis
Visual Management
Flow
Value Analysis
5S
Waste Analysis
SMED
Time Value Map
Process Redesign
IDEF0
Value Stream Mapping
SIPOC
Flow Process Chart
Process Mapping
Service Blueprints

Creating Ideas**

Designing & Analyzing Processes

- Traffic Light Assessment

- ❑ A tool for evaluating the current performance of a process or a project in relation to an objective.
- ❑ It's an easily understood reporting tool that is prepared for management review and action.
- ❑ Poor performance can be easily identified and addressed.
- ❑ The results should then help in the decision making and the selection of corrective actions.



- Traffic Light Assessment

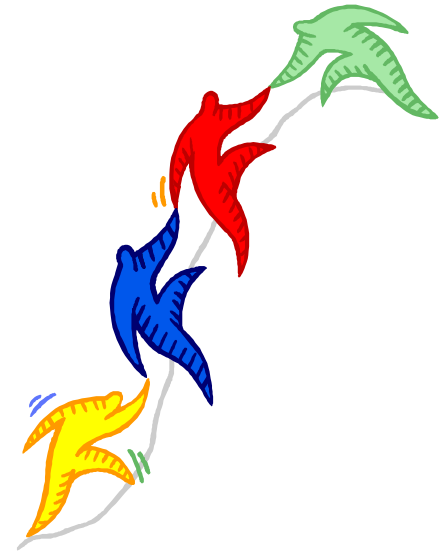
- **Results are expressed in terms of colors, where:**
 - **Red** indicates an action to be taken to improve performance.
 - **Yellow** indicates that the performance is as expected or on target.
 - **Green** indicates a better result than expected.



- Traffic Light Assessment

Uses:

- ❑ Presenting performance information (for decision making purposes).
- ❑ Presenting the status of a material or a product.
- ❑ Get a picture about what a team think of a particular idea.



- Traffic Light Assessment

Examples:

- ❑ Financial reports.
- ❑ Marketing reports.
- ❑ Customer satisfaction reports.
- ❑ Project management reports.
- ❑ Quality control reports.
- ❑ Compliance audits.
- ❑ Progress reports.
- ❑ Retention planning.
- ❑ Staff training and development.
- ❑ Staff performance management.



- Traffic Light Assessment

Tips:

- ❑ Team members may assess item where:
 - **Green** means fine or good.
 - **Yellow** means okay.
 - **Red** means not happy or poor idea.

- ❑ Use **charts** rather than detailed data where relevant.

- Traffic Light Assessment

Example – Current Training Status and Needs:

#	ID	Name	Job Title	Safety Intro.	Product Defects	SPC	5S	SOP	5S	FMEA	Score
1	3113	Harvey	Supervisor	2	2	2	0	4	0	0	10
2	3120	Sami	Supervisor	2	4	3	1	3	2	0	15
3	3181	Omar	Maintainer	1	1	2	2	4	0	0	10
4	3109	Mahantesh	Maintainer	0	1	1	0	3	0	0	5
5	3110	Shadi	Inspector	0	2	0	0	2	0	0	4
6	3193	Peter	Inspector	1	3	1	0	2	1	0	8
7	3174	Kumar	Inspector	1	2	1	1	1	0	0	6
Training Requirement Score:				5	2	4	6	1	6	7	

4	Trainer level
3	Practical experience
2	Little practical experience
1	Basic awareness
0	Training needed